

KELYN BRANNON

CHIEF FINANCIAL OFFICER

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MAYOR MARILYN EZZY ASHCRAFT

MAYOR OF ALAMEDA

KELYN BRANNON

CHIEF FINANCIAL OFFICER

CHRIS KEMP

FOUNDER, CHAIRMAN AND CEO











SPACE IS THE NEXT ECONOMIC FRONTIER

\$1.0+ Trillion

Total Space Economy in 2040⁽¹⁾

\$216 Billion

Satellite Manufacturing Spending through 2030⁽²⁾

\$40.7 Billion

Government Investment in Space⁽³⁾

400+

Private U.S. Companies⁽⁴⁾

Source: Wall Street Research, Space Capital.

(1) Per Morgan Stanley Research.

(2) Based on projected FY'21 DoD and NASA budgets from Jefferies, What's Up in Space: New Launchers, Same Incumbents (Aug. 2020).

Companies currently operating space assets or with plans to launch them in the next 3 years.

Companies currently operating space assets or with plans to launch them in the near term.



NUMEROUS MULTI-BILLION DOLLAR MARKETS



GLOBAL BROADBAND CONNECTIVITY

Reliable, low latency connectivity that could leapfrog wireless



IOT / M2M

Monitoring billions of objects



EARTH OBSERVATION

Monitoring activity on earth



NATIONAL SECURITY

Early warning systems



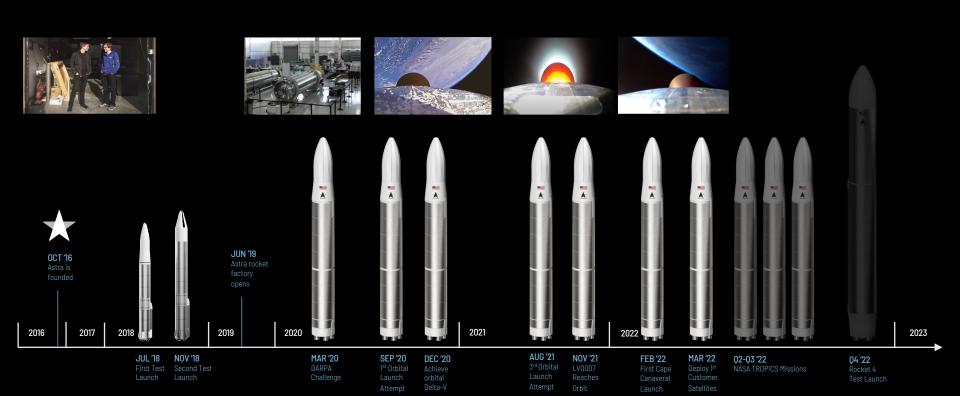
NEXT-GENERATION WEATHER, GPS, AND OTHER SERVICES

Leapfrogging wireless





A vision for a healthier and more connected Earth.

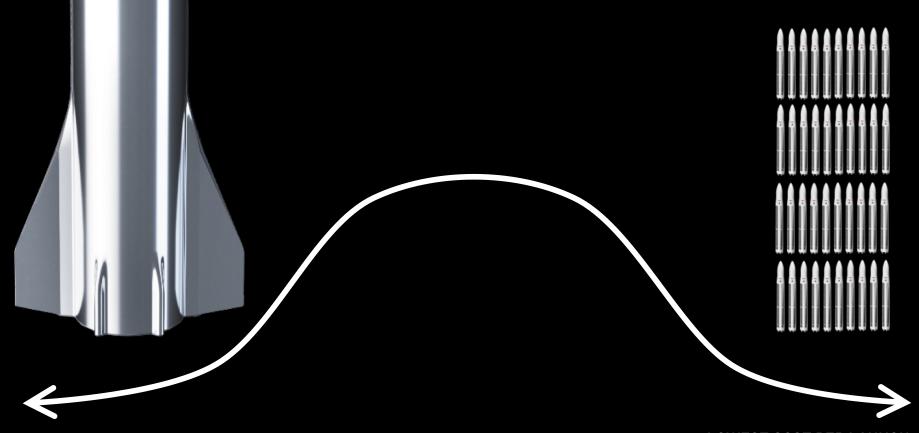












LOWEST COST PER KILOGRAM

Depreciation and amortization of rocket & development Labor in launch ops Minimum fuel, insurance, and operating costs

LOWEST COST PER LAUNCH

Raw material cost Amortization of factory equipment Labor in manufacturing and launch ops





DR. WILL MCCARTY

PROGRAM SCIENTIST, NASA

DR. ADAM LONDON

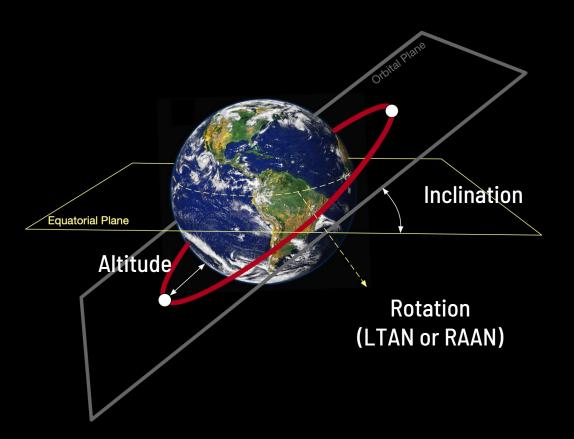
FOUNDER AND CTO

WHY SMALL ROCKETS?

- ORBITAL COMPLEXITY
- ECONOMIES OF SCALE
- CAPITAL EFFICIENCY



MANY ADDRESSES IN SPACE



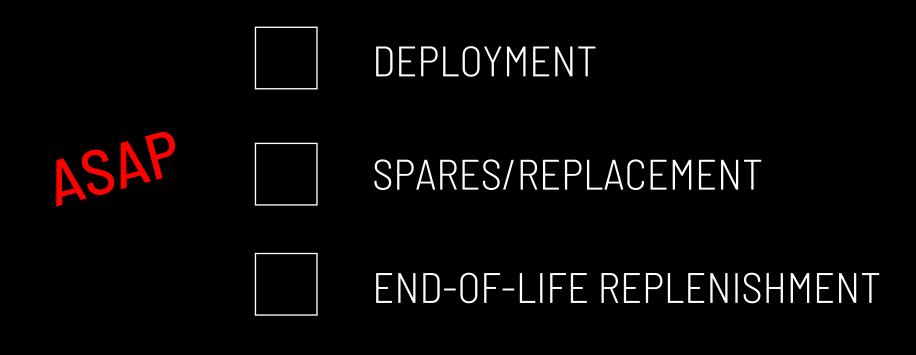
CONSTELLATIONS NEEDS

DEPLOYMENT

SPARES/REPLACEMENT

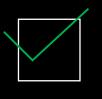
END-OF-LIFE REPLENISHMENT

CONSTELLATIONS NEEDS



CONSTELLATIONS NEEDS





DEPLOYMENT

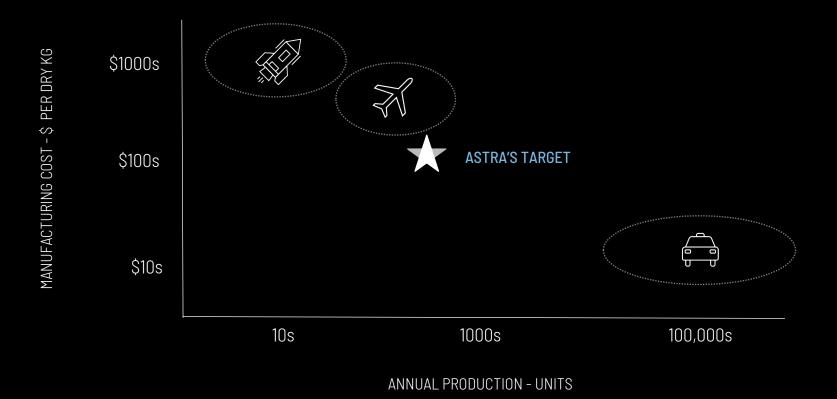


SPARES/REPLACEMENT



END-OF-LIFE REPLENISHMENT

ECONOMIES OF SCALE



COST PER SATELLITE

(TODAY/TRADITIONAL VIEW)

COST PER SATELLITE

(AT SCALE)



COST PER SATELLITE

(AT SCALE)



SMALL LAUNCH

BIG LAUNCH

COST PER LAUNCH

(AT SCALE)

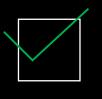
DIRECT COSTS

SMALL LAUNCH

BIG LAUNCH

CONSTELLATIONS NEEDS





DEPLOYMENT



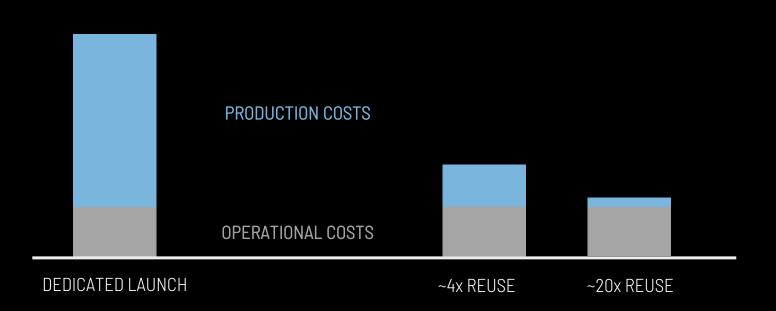
SPARES/REPLACEMENT



END-OF-LIFE REPLENISHMENT

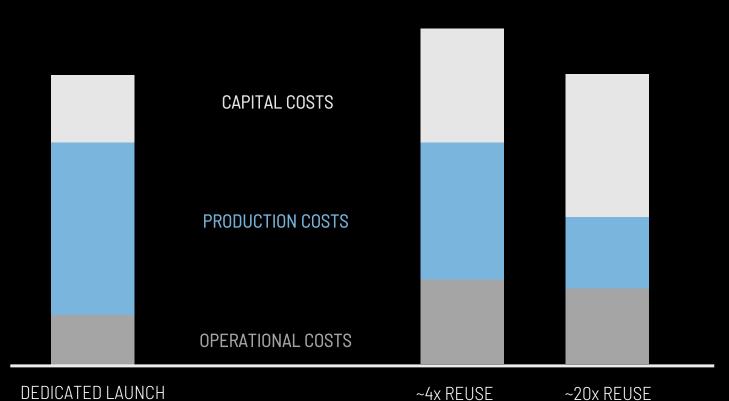
WHAT ABOUT REUSABILITY?

(TRADITIONAL VIEW)



WHAT ABOUT REUSABILITY?

(FULL ECONOMICS)

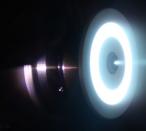


SIMPLE ROCKETS, MADE AT SCALE

CHRIS KEMP

FOUNDER, CHAIRMAN AND CEO





LAUNCH SYSTEM 2.0



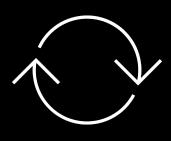




CADENCE

CAPACITY

COST









Orbital Launches by Launch Provider Last quarter, SpaceX had the most orbital launches, followed by CASC

SPACEX

LAUNCHES





LAUNCHES



ASTRA







ULM





LAUNCH

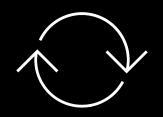








BRYCE



DESIGNED FOR WEEKLY LAUNCH*



21 -> 8



1DAY

RECYCLE TIME

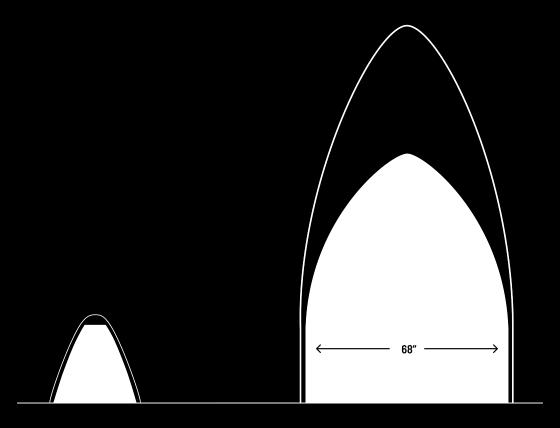


180 KG

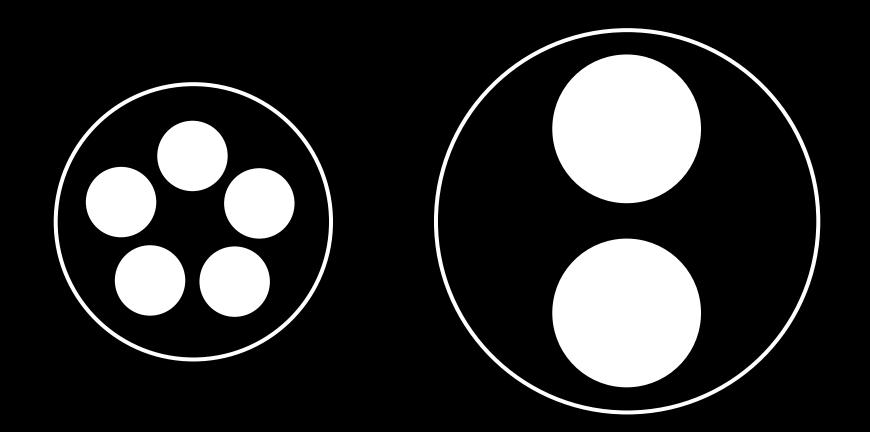
AVG. LAUNCH MASS PER SATELLITE 2021-2030



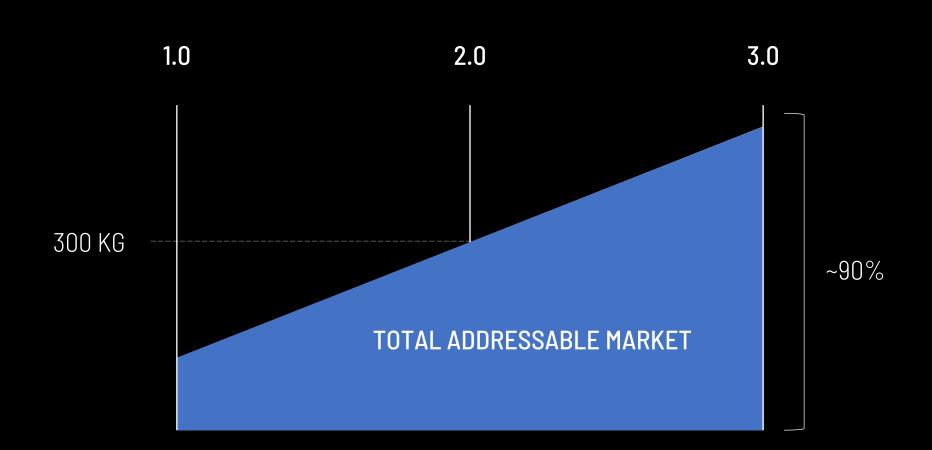
300 KG PAYLOAD TO LEO



ROCKET 3.3 ROCKET 4.0



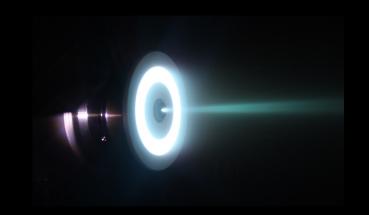
\$\frac{3.95M}{} - BASE LAUNCH PRICE



SPACE PRODUCTS

82

Spacecraft Engines Sold



SPACE SERVICES



BENJAMIN LYON

CHIEF ENGINEER, EVP ENGINEERING & OPERATIONS

























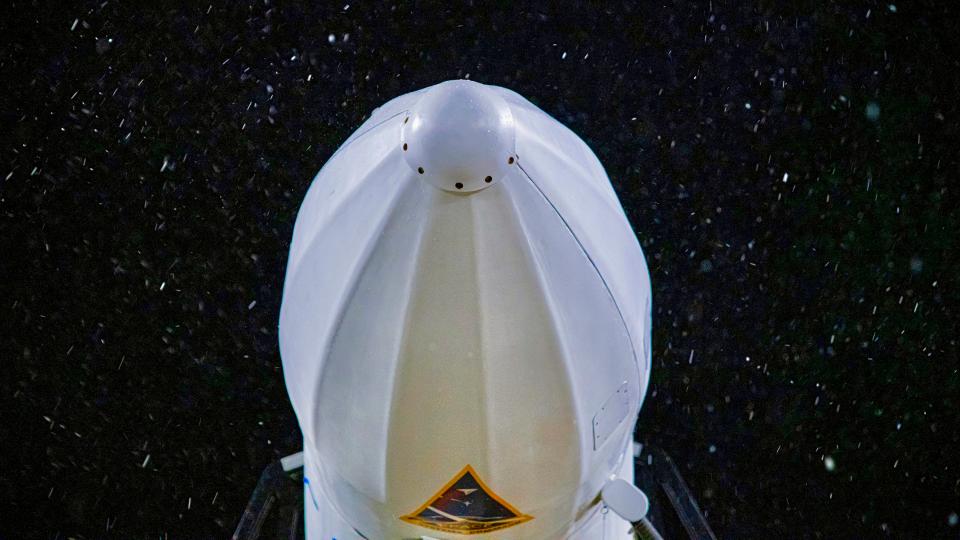


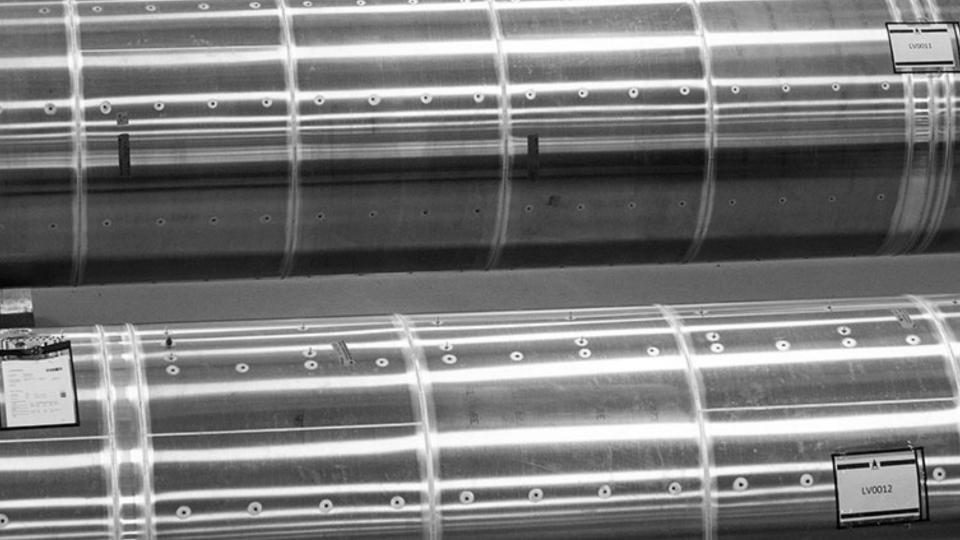


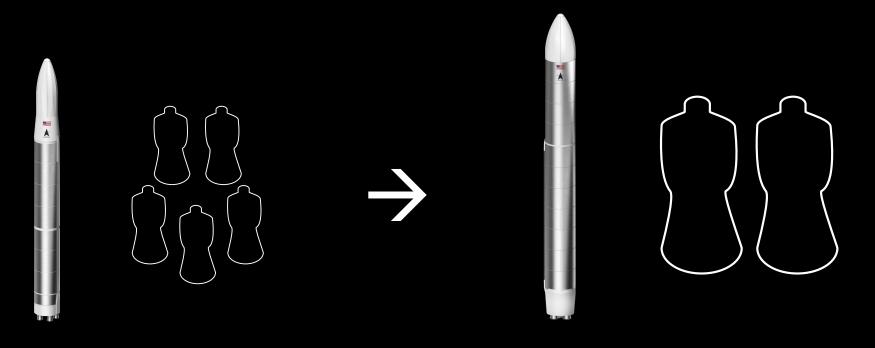




















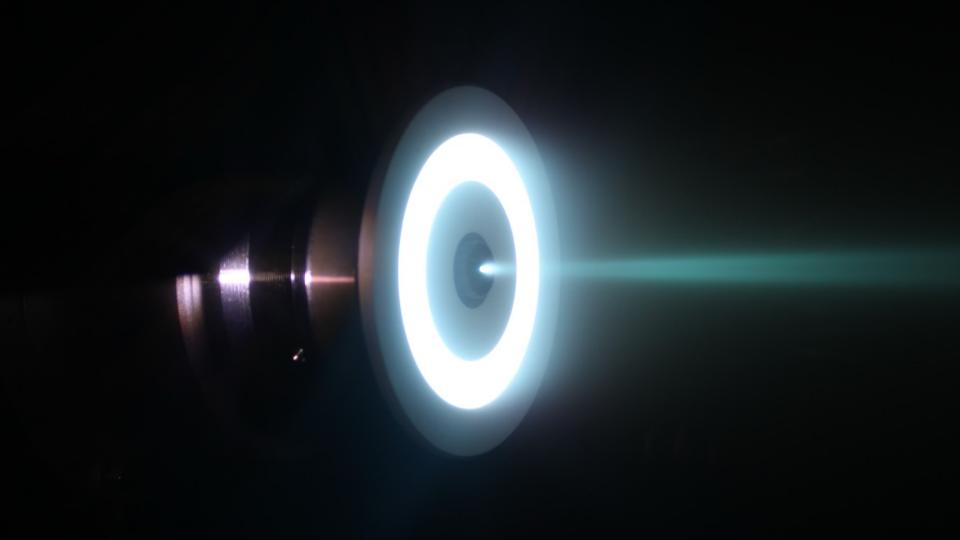






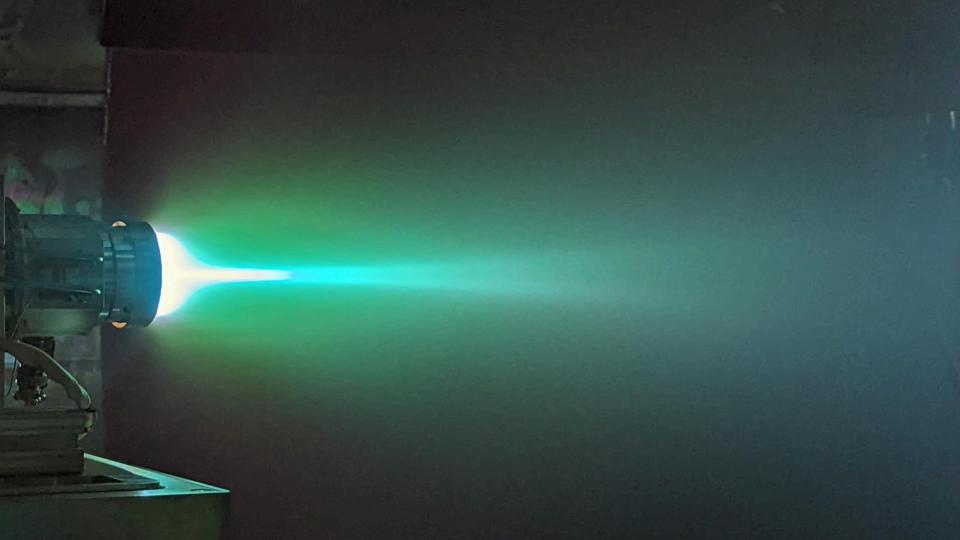












SCALE IS WHAT MAKES INNOVATION MATTER

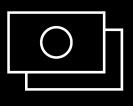
REID HOFFMAN

MARTIN ATTIQ

CHIEF BUSINESS OFFICER

THE FUTURE OF SPACE ACCESS

PAIN POINTS







CAPITAL

TECHNOLOGY

TIME

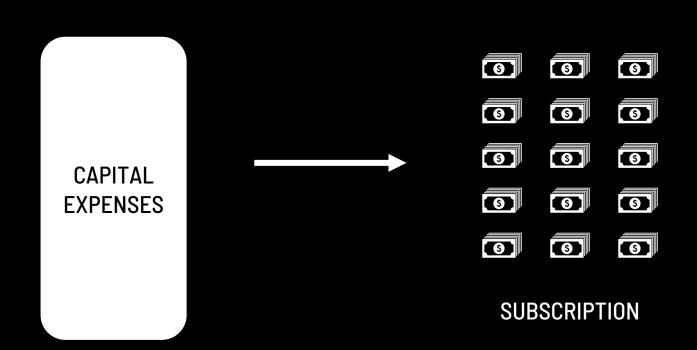
SPACE ACCESS FOR ENTERPRISE



CLOUD COMPUTE



INDUSTRY TRANSFORMATION



\$1 TRILLION OPPORTUNITY

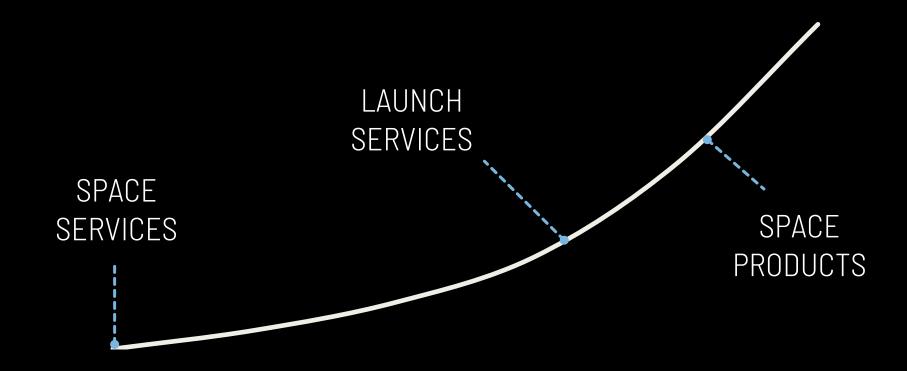


TOTAL SPACE ECONOMY IN 2040: \$1 TRILLION+

KELYN BRANNON

CHIEF FINANCIAL OFFICER

INVESTING IN FUTURE PROFITABILITY



LONG-TERM FINANCIAL MODEL

STEADY STATE

NON-GAAP GROSS MARGIN	50% to 60%
SALES & MARKETING	~6%
RESEARCH & DEVELOPMENT	~18%
GENERAL & ADMINISTRATIVE	~6%
ADJUSTED NET INCOME	~25%

⁽¹⁾ Operating Expenses are on a Non-GAAP basis which excludes Stock Based Compensation, Depreciation and Amortization

⁽²⁾ See "Explanation of Adjusted (or Non-GAAP) Financial Measures" in our press release included as Exhibit 99.1 in the current report on Form 8-k filed with the Securities and Exchange Commission on May 5, 2022

⁽³⁾ All figures are expressed as a percentage of revenues

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